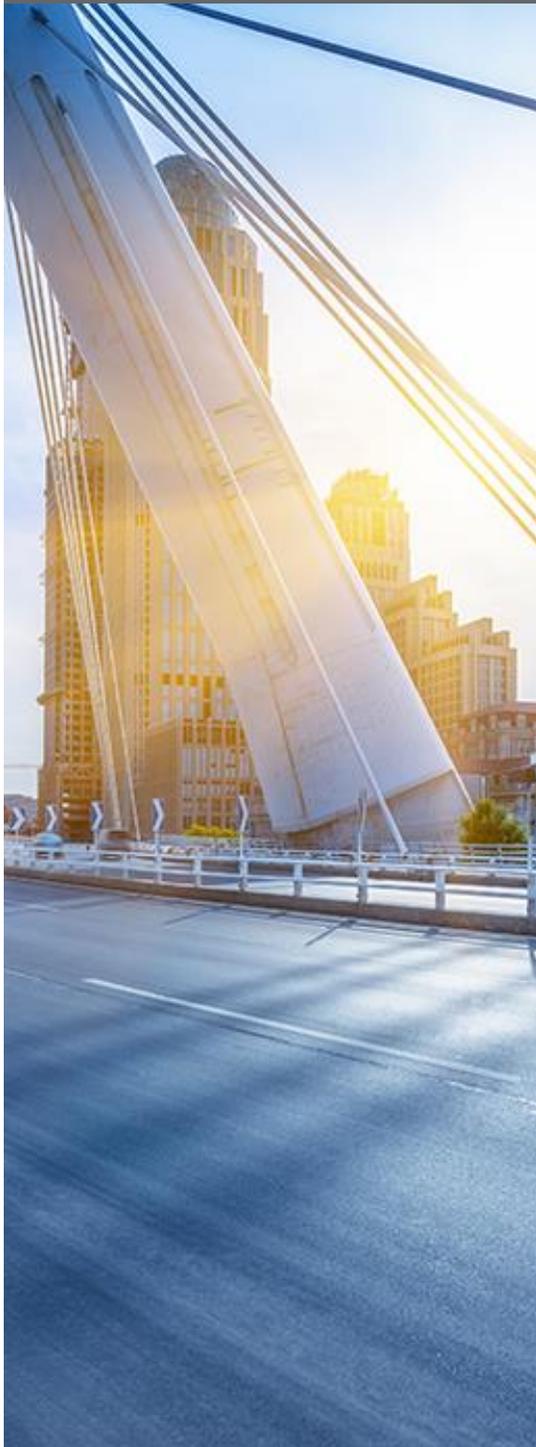


Investor Strategy

Helping investors reach their
long-term wealth goals



Choppy

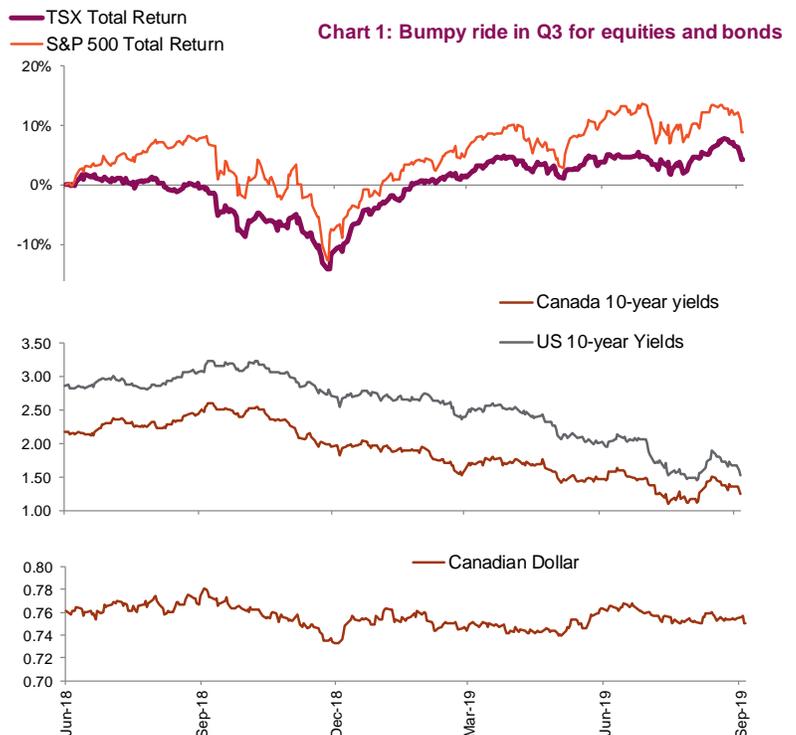
Craig Basinger, Chris Kerlow, Derek Benedet, Alexander Tjiang, Gerald Cheng

Summary

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- II. **Market cycle – It’s the economy again**
- III. **Consumer – You shall not pass!**
- IV. **Credit conundrum**
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I. Market recap – Bumpy quarter

Heading into the third quarter, market concerns were centered around the ongoing uncertainty of the trade war between the United States and China. Despite solid year-to-date returns, market sentiment proved to be fickle. The S&P TSX/Composite rose 1.7% in the third quarter and the S&P 500 rose 1.4% in Canadian dollar terms. This was the third positive quarter in a row. However, despite the positive returns, investors had to deal with a swift sell-off in August, only to have stocks bid back up on the de-escalation of tensions with hopes now pinned on early October talks. The rebound was global in scale with 38 of 50 countries represented in the global index posting gains. Despite easing tensions, equity markets ended the quarter on a mixed note. Business confidence is eroding amid continued deterioration in economic data and rising recession risks. Key concerns center on the ongoing manufacturing malaise, prolonged yield curve inversions and now a presidential impeachment inquiry.



Safe-haven trades worked out particularly well this quarter: Real Estate and Utilities were the two best-performing sectors in Canada and the U.S., followed by Consumer Staples. Health Care was the largest detractor in Canada while Energy was the worst-performing sector in the U.S. The energy complex struggled on both demand and supply concerns. The one-time spike in oil prices following a drone attack in Saudi Arabia proved to be a short-lived event.

Gold continues to prove the doubters wrong, rising nearly 4% over the quarter. Miners rose as high as 20% but gave some back, ending the quarter 10% higher. U.S. dollar appreciation was a headwind, with the U.S. dollar index climbing to its highest level since early 2017.

The bond market proved to be a hotbed of activity. Yields plummeted in late-summer trading, with yields reaching multi-year lows. Bonds were clearly in demand: the FTSE TMX Universe Bond index finished the quarter positive. U.S. 10-year bond yields fell from a high of 3.25% in 2018 to a low of 1.43% in August 2019. The trend has been relentless, aided by central banks pivoting and now going down the path of easing monetary policy to fend off a recession. The bond market continues to deal with pervasive negative yields around the world – these amount to \$15 trillion, or 30% of the bond market.

In a world struggling to grow, low inflation and growing fears of an economic downturn, central banks have decidedly shifted gears. The U.S. Federal Reserve (Fed) cut rates twice this past quarter and looks set to continue down the easing path. The European Central Bank (ECB) also cut rates and indicated that they plan another round of expanded bond buying. The Bank of Canada (BoC) held steady for now but noted concerns over global trade. They also made several references to the worsening effects of trade tensions on the world economy. While surprising to some, the Canadian economy has held up, but there are now heightened expectations of a slower fourth quarter. BoC Governor Stephen Poloz has a decidedly dovish tone, noting the bank is prepared to cut rates if necessary.

While we would expect the U.S. and China to focus on de-escalating tensions with an upcoming U.S. election now just over a year away and China's domestic fears around social instability, particularly in Hong Kong. We do not have a crystal ball as to how the geopolitical cards will play out, but employment numbers remain healthy and we're yet to see meaningful cracks in the consumer. Crucially, we believe a more neutral stance with moderated bets is the best course of action.

II. Market cycle

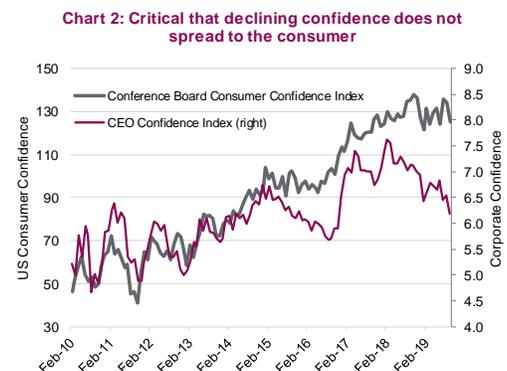
It's the economy again

The global economy, even the U.S. or Canadian economies for that matter, are rather complex. You have millions of people (billions for the global economy) making decisions every day that are largely meaningless in themselves. But add them all together and even a small net change in attitudes towards spending or saving, or in confidence can have a dramatic impact on the overall economy. There are also millions of companies that make countless decisions: whether to greenlight an expansion plan or cut back on travel to reduce expenses, hire or not hire. The result? Any money spent (*aka expenses*) by an individual or a company – even for something as insignificant as coffee pods – represent another person's or company's revenue. A single person or company won't move the needle but, collectively, the domino effect of one's decision on the next amounts to the economy.

The cascade or domino effect in the economy is important at the moment. For the most part, there was little concern when developing economies started to show slower economic growth a few years ago, but this gradually spread to impact developed economies that are more trade sensitive, such as Europe and Asia. Now the fallout of this slower growth has spread, slowly, to the U.S. This has led to a slowdown in global manufacturing, perhaps even a 'manufacturing recession' as some coin it. Trade uncertainty has exacerbated this slowing and sapped corporate confidence. So here we are today:

- Global growth continues to slow, most evidently in the more cyclical manufacturing industries.
- Trade uncertainty and corporate confidence continues to fall, leading to more conservatism.
- Companies have been dialling back corporate spending (remember, one company's spending is another's income).

BUT, the dominos have not reached the consumer and that is the crux (Chart 2 compares corporate & consumer confidence). We have gone through



3.7% to 3.5%, the lowest reading since 1968. Offering further encouragement is the weekly initial jobless claims. This metric enjoys a few benefits over nonfarm payrolls and the unemployment rate as it is a weekly release (and therefore timelier) and is often an earlier mover when the trend is changing direction. So far, jobless claims have remained historically low providing support that hiring activities have not been negatively impacted by slowing economic activity at this point.

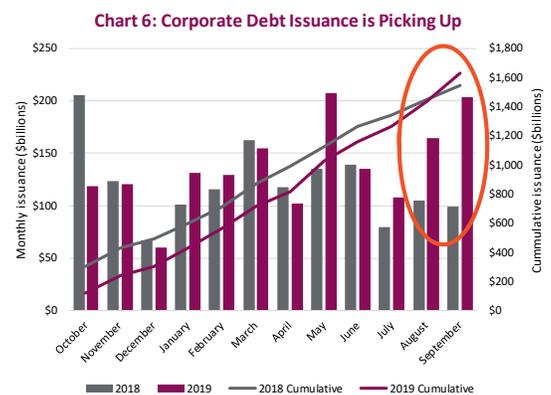
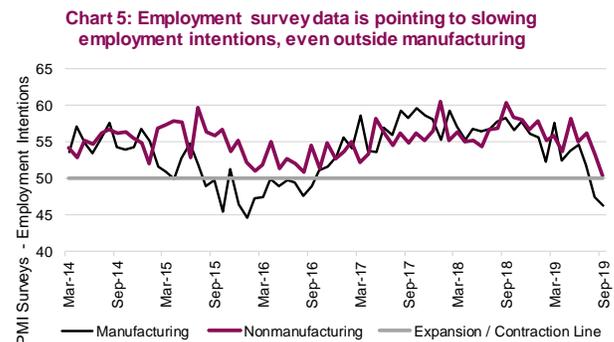
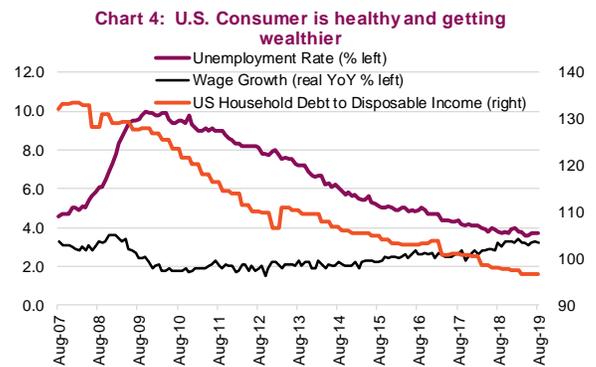
Somewhat less encouraging is the survey data. The Purchasing Managers surveys for manufacturing companies certainly point to falling employment expectations. This is not surprising given that economic weakness has been more evident in these industries. However, we are seeing declining employment expectations in the non-manufacturing component of this survey as well.

At this point we believe the consumer is well positioned to weather this economic slowdown – perhaps akin to what we went through in 2015. However, should we see a change in initial jobless claims, total employment under nonfarm payrolls or other indicators for hiring practices, we would likely change our tune. As we discussed the domino effect earlier, we would point out that whenever the unemployment rate rises just half a percent, a recession has followed for the U.S. When the unemployed cut back on spending, this impacts someone else's income, which leads to more layoffs and then BAM! you have a recession.

IV. Credit conundrum

Coming into 2019, we found more companies starting to become more judicious in their use of debt with the pace of issuance lagging what we had seen in 2018 (see Chart 6) and previous years. This is a potential sign of rising conservatism at the corporate level and is somewhat welcome when you consider how much corporate debt has been added over the past decade. However, with yields falling this conservative trend appears to have reversed in August and September, pushing cumulative issuance over the past 12 months to higher levels than a year back. If the recent trend continues, 2019 could prove to be another record in issuance but there is some good news. The average coupon on new issues was 19 basis points lower than a year earlier, as of the end of August. For those refinancing, the current environment is enabling some to enhance their credit profile, extending maturities and lower interest costs. Therefore, we need to look below the surface when analyzing debt issuance by companies we invest in.

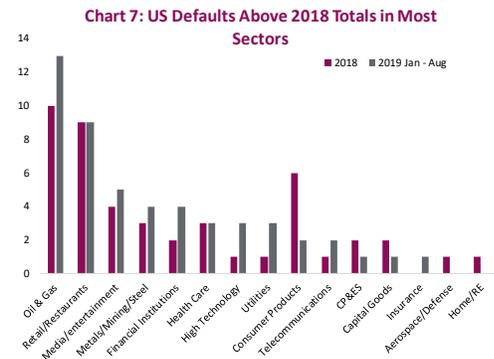
As we alluded to above, uncertainty remains awash in the market and companies with stretched balance sheets, at this point of the cycle, could be at risk of slowing economic growth. While corporate defaults remain very low, there has been an uptick with more defaults through three quarters than all of 2018. Not surprisingly, this was led by the beleaguered Energy and Retail sectors, but the uptick is concerning, particularly considering rates are falling (see Chart 7).



One of the more accretive capital-management strategies of the past decade has been to borrow money, at historically low rates, and buy back your own stock. Think of it as creative corporate accounting to boost near-term results. In this form of financial engineering, the level of your outstanding shares drops, and now the numerator (earnings) of the earnings per share (EPS) equation is divided by a smaller denominator (shares). This equates to higher EPS growth. The inherent problem is that the strategy increases financial leverage and can act in the opposite direction to accelerate EPS losses should we face a challenging economic environment.

As we move through this business cycle, we are placing a greater level of emphasis on the degree of financial leverage in the businesses we buy stock in.

To avoid being distracted by engineered EPS growth, we place a higher degree of emphasis on free cash flow growth, which is not impacted by share count and other factors that can be potentially manipulated. Concurrently, we expanded our liability analysis looking closely at changes in credit ratings and probabilities of default. Both of these factors or indicators are a calculation based on traditional liquidity measures such as debt/equity, interest coverage and earnings before interest and taxes (EBIT)/interest expense, to name a few.



V. Portfolio positioning

We did not make any changes to our asset or geographic allocations in September. We continue to believe this period of weakness, while not necessarily over, will prove to be a correction at worst. But the degree of the pullback is not enough to have us deploy any dry powder on a short-term trade basis.

We have a minor underweight in Canada with an overweight U.S. equities and market weight international. Our low duration stance has been the wrong one this year. However, where yields sit today, inverted across much of the curve, we have no desire to add duration and remain focused on short-term fixed income with higher credit quality.

With Market Cycle indicators appearing healthy, we believe this cycle still has room to go. Central banks have pivoted to a more accommodative position, which is encouraging. Countering this is the continued uncertainty around the trade war and the implications for slower economic growth. There are certainly areas of concern in the market place, as there always are, but at this point we do not believe the negatives have flared up enough to spell the end of a market cycle.

Overall Asset Allocation					-	+
Equities						
Fixed Income						
Cash						
Global Equities					-	+
Canada						
U.S.						
Euro Area						
Japan						
Emerging Markets						
Fixed Income					-	+
Canada						
U.S.						
Government						
Investment Grade						
High Yield						
EM Debt						
Prefs						
Duration						
Credit						

Charts are sourced to Bloomberg L.P. unless otherwise noted

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